



**Philadelphia International Airport**  
Office of Business Diversity  
Administrative Offices - Terminals D & E, 3rd Floor  
8500 Essington Avenue  
Philadelphia, PA 19153  
(215) 937-5475  
(215) 937-7858 fax

Kathleen R. Padilla  
Deputy Director of Aviation

October 3, 2019

The Krydon Group, Inc.  
Mr. Jesus Alvarez  
365-C New Albany Road  
Moorestown, NJ 08057

RE: Pennsylvania Unified Certification Program  
**DBE Continued Eligibility for  
The Krydon Group, Inc.**

DBE Certification # **13344**  
**Anniversary Date:** April 1<sup>th</sup>

Dear Mr. Alvarez:

The Philadelphia International Airport, a certifying participant in the Pennsylvania Unified Certification Program (UCP), has reviewed your Annual Affidavit as a Disadvantaged Business Enterprise (DBE) and is pleased to inform you that your firm appears to meet the requirements established by the United States Department of Transportation in Title 49, Part 26 of the Code of Federal Regulations. Consequently, your firm can continue as a DBE to participate in the program in the following classification(s) only:

**NAICS Code 541611– Administrative Management and General Management  
Consulting Services**

If you wish to expand your status to include another type of business, you must contact the PA UCP for reevaluation prior to undertaking any projects as a DBE in the expanded area.

In the event of a change in circumstances affecting your ability to meet size, disadvantage, ownership, and control requirements of Part 26 or any material change in the information provided; you must inform the PA UCP by means of a sworn affidavit by the owners, describing in detail the nature of such changes. You must provide this written “Notice of Change” within 30 days of the occurrence of the change. Failure to do so will be deemed a failure to cooperate.

We would also remind you that the PA UCP reserves the right to review your firm at any time to ensure compliance with the program.

**Certifying Participants**

**Allegheny County**  
Department of Minority, Women and  
Disadvantaged Business Enterprises

**Philadelphia  
International Airport**  
Office of Business Diversity

**PENNDOT**  
Bureau of Equal  
Opportunity

**Port Authority of  
Allegheny County**  
Office of Equal  
Opportunity

**SEPTA**  
DBE Program  
Office



**Philadelphia International Airport**  
Office of Business Diversity  
Administrative Offices - Terminals D & E, 3rd Floor  
8500 Essington Avenue  
Philadelphia, PA 19153  
(215) 937-5475  
(215) 937-7858 fax

Kathleen R. Padilla  
Deputy Director of Aviation

We are pleased to continue to have you as a Disadvantaged Business Enterprise and wish you continued success in acquiring work within the DBE program. If you have any questions, please contact **Angela Smith at (215) 937-6489.**

Sincerely,

A handwritten signature in blue ink, which appears to read 'Deneen C. Wilson', is positioned below the word 'Sincerely,'.

Deneen C. Wilson  
DBE Coordinator

**Certifying Participants**

**Allegheny County**  
Department of Minority, Women and  
Disadvantaged Business Enterprises

**Philadelphia  
International Airport**  
Office of Business Diversity

**PENNDOT**  
Bureau of Equal  
Opportunity

**Port Authority of  
Allegheny County**  
Office of Equal  
Opportunity

**SEPTA**  
DBE Program  
Office