



STATE OF NORTH CAROLINA
DEPARTMENT OF TRANSPORTATION

ROY COOPER
GOVERNOR

ERIC BOYETTE
SECRETARY

The Krydon Group, Inc.
Jesus Alvarez
900 North Kings Highway
Cherry Hill, NJ 08034

August 3, 2021

Dear Jesus Alvarez:

Your application for certification as a Disadvantaged Business Enterprise (DBE) and Minority Business Enterprise (MBE) has been approved by the NC Department of Transportation. It is effective as of the date of this letter.

Your firm has been approved for the following NAICS Code(s):

Administrative Management and General
Management Consulting Services |NAICS Code: 541611

Please note that DBE certification status is not considered pre-qualification to bid, or approval to perform work for the Department of Transportation. To become pre-qualified to bid on Department of Transportation projects, or to be approved as a subcontractor, please email prequal@ncdot.gov

In order to remain as an eligible DBE, your firm will be required to submit a Declaration of No Change and the firm's most recent Federal Business taxes to this office by your anniversary date of **August 31, 2022.**

Failure to submit the requested documents on an annual basis may result in removal of your firm's DBE certification. The Declaration of No Change will attest to the fact that no changes have occurred that would affect your status as a Disadvantaged Business Enterprise and that your personal net worth has not exceeded \$1.32 million as required by federal regulations for economically disadvantaged individuals. We will confirm that your business continues to remain under the business size limits as determined by the Small Business Administration and the DBE size limit of \$26.92 million dollars. This will be determined by averaging the firm's gross receipts over a three-year period. The Office of Civil Rights will provide you with the appropriate forms at least 30 days prior to the anniversary date of your certification.

Mailing Address:
NC DEPARTMENT OF TRANSPORTATION
OFFICE OF CIVIL RIGHTS
1511 MAIL SERVICE CENTER
RALEIGH, NC 27699

Telephone: (919) 602-5569
Customer Service: 1-877-368-4968

Website: www.ncdot.gov

Location:
750 N. GREENFIELD PARKWAY
GARNER, NC 27529

Should you experience any changes in ownership, management responsibility, specialty, address and/or telephone numbers, you are required to notify this office in writing within 30 days of the change. Failure to inform this office of a change may result in removal of your firm from DBE certified status.

As a certified firm, you are now eligible to receive supportive services through our Business Opportunity and Workforce Development (BOWD) Unit. For more information regarding supportive services, please contact our BOWD Unit at BOWD@ncdot.gov.

Thank you for your participation in the Disadvantaged Business Enterprise Program. If you have any questions, please do not hesitate to contact me lpowell23@ncdot.gov.

Sincerely,
DocuSigned by:

Latega Powell

0F3AC23548F84F3...
Latega Powell

Certification Officer
Office of Civil Rights
North Carolina Department of Transportation

Phone: (984) 365-0564
lpowell23@ncdot.gov

VN: #121032

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